

Lemka Izmailova  
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National Accreditation Agency of the Russian Federation (NAA)  
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Bern, 12 July 2019

**Subject: follow-up report to the 2017 ENQA review**

Dear Lemka Izmailova,

At its meeting on 20 June 2019, the Board of ENQA considered the follow-up report arising from the external review of the National Accreditation Agency of the Russian Federation in 2017.

The Board approves the report and takes note of the progress that has been made. At the same time, the Board would like to emphasise the need to continue in addressing the recommendation related to standard 3.3 Independence, in which the agency is to reconsider whether the staff should be included as members of the agency's collegial body (i.e. in the decision making processes of the agency's external quality assurance activities).

Yours sincerely,



Christoph Grolimund  
President