Bern, 9 January 2019

Dear colleagues,

Best wishes in the New Year! This note contains a summary of the decisions taken during the December Board meeting. Kindly note that the more detailed minutes from the Board meetings, once approved, are available on the ENQA website in the Members’ Area.

1. Board work plan for 2019

During its December meeting, the new Board discussed the forthcoming year’s work plan and decided areas of responsibility. The composition of the Review Committees has thus been modified as follows:

<table>
<thead>
<tr>
<th>Committee A</th>
<th>Committee B</th>
<th>Committee C</th>
<th>Committee D</th>
</tr>
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<tbody>
<tr>
<td>Øystein Lund</td>
<td>Anne Flierman</td>
<td>Caty Duykaerts</td>
<td>Eva Ferreira García</td>
</tr>
<tr>
<td>Christina Rozsnyai</td>
<td>Daniela Cristina Ghițulică</td>
<td>Stefan Handke</td>
<td>François Pernot</td>
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<tr>
<td>Fiona Crozier</td>
<td>Padraig Walsh</td>
<td>Núria Comet Señal</td>
<td>Tove Blytt Holmen</td>
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</tbody>
</table>

Alternate members:
- Eva Ferreira García
- Caty Duykaerts
- Anne Flierman
- Christina Rozsnyai

The Board members will meet in January for a special ENQA strategy day. During this meeting, the Board will discuss ENQA’s vision, mission, and key goals and will prepare a work plan for the preparation of the new strategic plan 2021–2024. The Board will also perform a SWOT analysis on ENQA as an association. In addition to the January strategy day, the ENQA Board will hold additional strategy meetings in conjunction with the February and June Board meetings.

ENQA Members and Affiliates will be consulted on the new strategic plan during the 9th ENQA Members’ Forum.

2. Members and Affiliates

At its December meeting, the ENQA Board reconfirmed the membership of the Slovenian Quality Assurance Agency for Higher Education (SQAA, Slovenia) and granted the transfer of “Member under review” status from the Commission for Accreditation and Quality Assurance (CAQA, Serbia) to the National Entity for Accreditation and Quality Assurance (NEAQ, Serbia). NEAQ will need to undergo a review within two years’ time from Board’s decision in June 2018. The review reports and other materials relating to the reviews are on the Review Reports and Decisions page of the ENQA website.

In this meeting, the ENQA Board also granted Affiliate status to the Consejo de Acreditación en Ciencias Administrativas, Contables y Afines (CACECA, Mexico) and reconfirmed affiliate status for the Agència de Qualitat de l'Ensenyament Superior d'Andorra (AQUA, Andorra). Following ENQA’s revised affiliate application procedure, all current affiliates will be gradually asked to reapply for affiliation.
3. ENQA Agency Reviews

Following a call for tender, the Steering Committee of the external review of the ENQA Agency Reviews selected the Nordic Institute for Studies in Innovation, Research and Education (NIFU) in November 2018 to be the coordinator of the review. The preparation of the self-assessment report is ongoing. ENQA Members and Affiliates will be invited to provide their reflections on the future development of the ENQA Agency Reviews during the next Members’ Forum in April 2019.

4. Projects

ENQA is pleased to announce that the African Standards and Guidelines for Quality Assurance (ASG-QA) have been published in the context of the Africa-EU Partnership, under the “Harmonisation of African Higher Education Quality Assurance and Accreditation (HAQAA)” Initiative, in which ENQA is a partner. The HAQAA Initiative was established to support the development of a harmonised quality assurance and accreditation system at the institutional, national, regional and Pan-African continental levels.

5. ENQA meetings and events

Thank you for everyone who contributed to the survey following the ENQA General Assembly in October 2018. The ENQA Board and Secretariat have analysed the feedback and will take your ideas into account during preparation of the next events. The key elements of the feedback analysis will also be shared with the host of the event, as well as with the future hosts. A summary of the main points can be found below in this note.

The ENQA Board and Secretariat take note that the poster sessions offer a good opportunity for mutual learning, sharing of good practice, and networking with colleagues who share similar challenges or have an interest in similar topics. Therefore, we plan to continue this also in future events, improving the logistics to ensure as calm an environment as possible for each session. The Secretariat will also brief poster presenters better to make sure posters are more easily readable, and that the time for discussions is enough in each session. Furthermore, we take note of the wish of many to engage an inspirational, external speaker for the keynote address and will evaluate options in the future events. We also take note the several suggestions for topics to be addressed in the next General Assembly and Members’ Forum. Due to the short duration of the events, and the variety of specific interests of the members, ENQA will address several of those topics in other ways and through different channels: projects, in specific events such as thematic workshops (such as student-centred learning in 2018) or in the seminar for recently reviewed agencies. Also, specific events related to new projects will cover some of the key topics such as the European Universities, or QA of joint programmes.

We would like to remind you that the 9th ENQA Members’ Forum will take place in Tallinn, Estonia on 25-26 April 2019. The event will be hosted by the Estonian Quality Agency for Higher and Vocational Education (EKKA). Further information about the programme and registration are expected to be announced later this month. The dates for other meetings and events may be seen in the following table and on the events webpage:
24 January 2019  The Hague  ENQA Board strategy day
20 February 2019  Brussels  ENQA Board strategy meeting
21 February 2019  Brussels  ENQA Board meeting
25 April 2019  Tallinn  ENQA Board meeting
25-26 April 2019  Tallinn  ENQA Members’ Forum
19 June 2019  Brussels  ENQA Board strategy meeting
20 June 2019  Brussels  ENQA Board meeting
19 September 2019  Brussels  ENQA Board meeting
16 October 2019  Yerevan  ENQA Board meeting
17-18 October 2019  Yerevan  ENQA General Assembly
21-23 November 2019  Berlin  European Quality Assurance Forum
28 November 2019  Brussels  ENQA Board meeting

While the Board meetings are as a rule organised in Brussels, ENQA relies on its Members and Affiliates to offer to host the General Assembly and Members’ Forum meetings, and thanks all those who have offered to do so in the past years, and in the near future.

You may look forward to the next Note from the President following the April Board meeting and Members’ Forum.

Yours sincerely,

Christoph Grolimund
President of ENQA