

**cheps**

Center for  
Higher Education  
Policy Studies



## ENQA leadership development programme 2018

Seminar Two, 10 to 12 September

### Leadership and Higher Education

Swiss Agency of Accreditation and Quality Assurance (AAQ)  
Effingerstrasse 15  
3001 Bern  
Switzerland

Programme leader: Jon File (**CHEPS**)

Monday 10  
September

**12h00 - 16h00**

Meetings for group projects

**16h00 – 19h00**

Seminar session 1

Welcome  
A new educational model for Central Valley University (an Imaginarian simulation game)  
*Jon File, CHEPS*

**19h00**

Dinner

Tuesday 11  
September

**09h00 – 10h30**

Seminar session 2

The nature of universities as organisations and what this implies for (shared) leadership

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|-----------------------------------|--|
|                                   | <i>Jon File, CHEPS</i>   |
| <b>11h00 – 13h00</b>              | <p><a href="#">Seminar session 3</a></p> <p>An introduction to the competing values framework (CVF) on leadership and organisational culture<br/><i>Harry de Boer, CHEPS</i></p>                           |
| <b>14h00 – 16h00</b>              | <p><a href="#">Seminar session 4</a></p> <p>Small group project meetings</p> <p>Introduction to AAQ<br/><i>Christoph Grolimund, Director, AAQ</i></p>  |
| <b>16h30 – 18h00</b>              | <p><a href="#">Seminar session 5</a></p> <p>Leadership interview with <i>Christoph Grolimund, Director, AAQ</i></p>  |
| <b>18h30</b>                      | <p>Drinks reception</p> <p>Free evening (groups can organise for dinner by themselves)</p>   |
| <b>Wednesday 12<br/>September</b> |  |
| <b>09h00 – 10h30</b>              | <p><a href="#">Seminar session 6</a></p> <p>Leadership roles and organisational culture<br/><i>Harry de Boer, CHEPS</i></p>  |
| <b>11h00 – 13h00</b>              | <p><a href="#">Seminar session 7</a></p> <p>Mid-term progress reports from project groups<br/><i>Jon File &amp; Harry de Boer, CHEPS</i><br/><i>Christoph Grolimund, AAQ</i></p> <p>Seminar evaluation</p> |
| <b>14h00 – 18h00</b>              | <a href="#">Meetings for group projects</a>  |