

ENQA Leadership Programme seminars 2018

- Programme outline -

Day & time ¹	Seminar 1 May 16-18 2018 AEQES, Brussels Trends and developments in (European) Higher Education	Seminar 2 September 10-12 2018 AAQ, Bern, Switzerland Leadership and Higher Education	Seminar 3 Week of 5-9 November 2018 (Host agency and exact dates TBC) Formal and informal leadership in Quality Assurance agencies
Day 1			
16h00 – 19h00	<ul style="list-style-type: none"> • Introductions • Building a higher education system for Imaginalia (a simulation exercise) 	<ul style="list-style-type: none"> • A new educational model for Central Valley University (an Imaginalian simulation) 	<ul style="list-style-type: none"> • Central Valley University’s site visit from the IMGQAA (an Imaginalian simulation) • Drinks (followed by a free evening)
19h00	<ul style="list-style-type: none"> • Dinner 	<ul style="list-style-type: none"> • Dinner 	
Day 2			
09h00 – 10h30	<ul style="list-style-type: none"> • Global trends in Higher Education 	<ul style="list-style-type: none"> • The nature of universities as organisations and what this implies for (shared) leadership 	<ul style="list-style-type: none"> • Quality assurance agencies in their national contexts: “independent yet accountable”; the role of key stakeholders
11h00 – 13h00	<ul style="list-style-type: none"> • Developments in the European Higher Education Area 	<ul style="list-style-type: none"> • An introduction to the competing values framework (CVF) on leadership and organisational culture 	<ul style="list-style-type: none"> • Working in and “leading” quality assurance teams (within the agency, and in external reviews)

¹ NB: session times are indicative only; to be finalised in the programmes for each seminar. Participants will receive a detailed programme with names of speakers ahead of each seminar.

14h00 – 16h00	<ul style="list-style-type: none"> • A national case study of higher education policy developments • Group work: Introduction to small group projects and division into project groups 	<ul style="list-style-type: none"> • Small group project meetings • Introduction (and visit) to host QA agency 	<ul style="list-style-type: none"> • Leadership roles and organisational culture: the case of QA agencies • Introduction (and visit) to host QA agency
16h30 – 18h00	<ul style="list-style-type: none"> • Interview with host QA agency senior staff 	<ul style="list-style-type: none"> • Interview with host QA agency senior staff • Drinks (followed by free evening) 	<ul style="list-style-type: none"> • Interview with host QA agency senior staff
19h00	<ul style="list-style-type: none"> • Group dinners 		<ul style="list-style-type: none"> • Closing dinner
Day 3			
09h00 – 10h30	<ul style="list-style-type: none"> • An institutional case study of higher education policy developments 	<ul style="list-style-type: none"> • Leadership roles and organisational culture 	<ul style="list-style-type: none"> • Quality assurance and quality enhancement: stakeholder views
11h00 – 13h00	<ul style="list-style-type: none"> • The implications of all of policy and institutional developments for QA and enhancement • Seminar evaluation 	<ul style="list-style-type: none"> • Mid-term progress reports from project groups • Seminar evaluation 	<ul style="list-style-type: none"> • Presentation of small group projects to host QA agency staff • Seminar and programme evaluation