

---

Prof. Vladimir Navodnov  
Director  
National Centre of Public Accreditation, NCPA  
Volkova str., 206A  
424000 Yoshkar-Ola  
Russia

Dublin, 18 December 2014

**Subject: External review of NCPA and decision on membership**

Dear Prof. Vladimir Navodnov,

I am pleased to inform you that, at its meeting of 26 November 2014, the Board of ENQA agreed to grant NCPA Full membership of ENQA for five years from that date.

On the basis of its scrutiny of the final review report, the Board agreed that NCPA met the necessary requirements for being granted ENQA Membership.

Though the ENQA Board concluded that NCPA is in substantial compliance with the European Standards and Guidelines, the Board would like to receive a follow-up report within two years of the decision, i.e. by November 2016. The report should be based on the recommendations in the review report (as outlined in the attached annex).

Yours sincerely,



Padraig Walsh  
President of ENQA

Annex: Areas of development

---

## Annex: Areas of development

The criterion where full compliance has not been achieved is ENQA criterion 1 and NCPA is recommended to take appropriate action, so far as it is empowered to do so, to achieve full compliance with this criterion at the earliest opportunity.

It should be noted that most of the panel's recommendations can be linked to a more general recommendation that the NCPA procedures has to be made more transparent in order to avoid possible partiality.

### Recommendations:

- Clarify the procedure and criteria for granting limited accreditation (1, 2 or 3 years)
- Provide feedback on the accreditation decision to the expert panels
- Publish the accreditation decision on the website
- Improve the briefing of experts before the site visit (especially for the student members and members of labour market).
- Design clearer follow-up procedures.
- Regulate follow-up procedures in the evaluation contract signed with the university.
- Set up a process to encourage follow-up demands
- Provide feedback on the accreditation procedures to the evaluated universities
- Increase the impact of external evaluation results in order to encourage universities to be re-evaluated
- Carefully define the boundaries of consultancy and set up regulations allowing to separate clearly public accreditation and consultancy.
- Formalise the independence of the NAB in a 'code of ethics'
- Provide more transparency in the selection of National Accreditation Board members
- Establish an independent Appeals Committee